

Investor Presentation



October 2024





Content

Introduction to Masraf Al Rayan

Financial Highlights and Performance

Operating Segments

Financial Statements



Introduction to Masraf Al Rayan

Introduction to Masraf Al Rayan Corporate Profile



Overview

Profile

- Islamic bank incorporated in Qatar on January 4 2006 and licensed by the Qatar Central Bank
- Classified as a DSIB (Domestic Systemically Important Bank)
- Legal merger completed on December 1, 2021 with Al Khaliji commercial Bank P.Q.S.C

Business Lines

- Corporate Banking & SME
- Retail & Private Banking
- Treasury & Financial Institutions
- · Asset Management & Financial Advisory
- International Operations (UK, France and U.A.E)

Market Share

- 2nd largest listed Islamic bank in Qatar by total assets (30 % market share)*
- 3rd largest listed Qatari bank by total loans (9 % market share)**

Public Listing

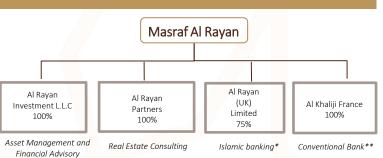
- Ordinary shares listed on the Qatar Stock Exchange
- 3rd bank in Qatar by market capitalization (QAR 22.97 b)***
- Total ordinary shares issued 9.3 billion

Rating

- MAR's credit rating at A2/P1
- Stable outlook, baseline credit assessment and adjusted baseline credit assessment: baa3



Subsidiaries



^{*}Via Al Rayan Bank Plc (formerly known as Islamic Bank of Britain Plc)

Masraf Al Rayan has 100% ownership in MAR Sukuk Ltd., Lusail Waterfront Investment Co, AKCB Finance Ltd, AKCB Markets Ltd, Lusail Limited, and MAR Finance LLC

^{**} Masraf Al Rayan owns 100% of Al Khaliji France (S.A) which also operates 2 branches in U.A.E and 1 branch in Paris, France

^{*} As of H1 2024 (Published Financial statement); ** QCB Balance sheet- latest , *** As of 30 Sep 2024 (Qatar exchange)

Introduction to Masraf Al Rayan Ownership structure



Shareholding Structure

Qatari Ownership: 79.83%

Govt. /GRE: 34.14% (Major shareholders below)

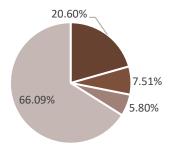
Other Shareholding: 31.49% Corporations & 34.37% Retail

Shareholders count: 178 K (of which 128 K Outside Qatar)

Listing: Qatar Stock Exchange

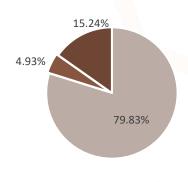
Regulators Qatar central Bank; Qatar Financial Market Authority

Top Shareholders



- \square
- QAF investment portfolio
- Pension Fund
- Others

Shareholding by Country



■ Qatar ■ GCC ■ Other

Credit Rating (Moody's)

Long-term and short-term foreign currency and local currency issuer ratings: A2/Prime-1

Baseline credit assessment and adjusted baseline credit assessment: baa3

Counterparty Risk Assessment: A1(cr)

Outlook: Stable

Share Overview

MAR shares • listed on the Qatar Stock Exchange

Symbol MARK

ISIN QA000A0M8VM3

Market cap QAR 22.97 bn

Valuation multiples > • P/B 0.96

Introduction to Masraf Al Rayan **Our Board of Directors**



The principal role of the Board is to oversee the implementation of the Bank's strategy initiatives and its functions within the agreed framework in accordance with relevant statutory and regulatory requirements

Chairman of the Board



H.F. Sheikh Mohamed Bin Hamad Bin Oassim Al Thani Other positions:

- Minister of Commerce and Industry
- Board Member of Supreme Council of Economic Affairs and
- Chairman of Board of Qatar Stock Exchange
- Chairman of Advisory Board of Investment Promotion Agency
- Chairman of Board of Qatar Financial Center Authority
- Board member, Qatar Investment Authority
- Board member, Qatar Energy

Vice Chairman & Chair of the Executive



H.E. Sheikh Hamad Bin Faisal Bin Thani Al Thani

Other positions:

- Chairman, Qatari Investors Group
- Chairman, Qatar Insurance Company (QIC)
- Chairman, Al Khaliji France S.A. (France) representing MAR
- Board member, Al Rayan Bank (UK) representing MAR interest

Board Members



Sheikh Ali Bin Jassim M Al-Thani

Other positions:

- Board Member, Qatar General insurance and reinsurance
- CEO adviser, QIA Vise Chairman , Al
- Nuran Bank
- Board member, Al Salam International Investment



Mr. Ahmed Al Hamadi

Other positions:

- General Manager . General Retirement & Social Insurance Authority
- Chairman, United Development Company



Mr. Nasser Jaralla S. Jaralla Al Marri

Other positions:

- Board member, United Development Company Board Member
- Vodafone
- Chairman, Head of Finance Department at Ministry of Defence



Nasser Hamad Al Thani

Other positions:

- Board Member, Ooredoo (Oman).
- Chief Commercial Officer, Ooredoo



Mr. Abdulrahman Mohammed Khayareen

Other positions:

Member, Barwa Real estate



Mohamed Jaber Ahmed Khasim Al Sulaiti

Other positions: CEO and MD of Al Ahed Holdina



Abdulla Hamad Al Minsad

Other positions: Head of Executive office of the HE Prime

minister



Mohammed Al Saadi



Abdulla Saad M J Al Romaihi

Other positions:

Public relations associate director-QIA

Introduction to Masraf Al Rayan Management team





FAHAD AL KHALIFA
Group Chief Executive Officer



HAMAD AL KUBAISI Group Chief HR Officer



OMAR AL EMADI

Group Chief Business Officer



RANA AL ASAAD

GM Retail and Private Banking



ALEXIS NEESON

Group Chief Risk Officer



Shahnawaz NiaziGroup Chief Financial Officer



STUART RENNIE

Group Chief Operation Officer



Houssam ItaniGroup Chief Transformation Officer



TAHIR PIRZADA

GM, Group Treasurer and FI



RONAN DODGSONAGM, Strategy and Projects



EMAN AL NAEMI



MUTAZ DANA



ADEL ATTIAGM, Group Internal Audit



ABDELMONEM EL HASSAN GM, Group Legal Council



FAWZI SIAM AGM, Sharia Audit

AGM, Corporate Communications

GM, Group Compliance and AML

Introduction to Masraf Al Rayan A bank with many strengths



Strong fundamentals underpinned by Qatari government related franchise, stable profitability and high capitalization

- Robust capitalization (CAR 23.34%) well above the regulatory threshold of 13.50% for a DSIB
- Financing exposure to Government and GREs entities 48 % of portfolio
- Strong liquidity and well diversified funding base



Diversified and innovative product/service offerings and improved geographical diversification

- Wide array of Sharia compliant financing products, deposit accounts, treasury/investment products & advisory services
- Focus on product innovation and providing customized solutions
- Established presence in the UK, France and UAE servicing European, Qatari, other GCC customers

Strong shareholding structure with majority shareholding with the Qatar State institutions / Govt GRE entities

- Majority Qatari ownership holding approximately 80%
- Strong government related franchise with a solid domestic asset base and funding source
- Possibility of receiving Govt. support if needed (given Govt.'s in the past supported Qatari banks)

Experienced management team and commitment to corporate governance

- Members of the Board including the Chairman are highly respected individuals within the wider Govt. set up
- Highly experienced management team with extended years of experience
- Continuously evolving and strengthening corporate governance framework by adopting global best practices

Introduction to Masraf Al Rayan Strong and stable bank



Fin	anı	าเท	σ :	200	Ωtc
	(ell II)	91111	5 (a	こしつ

Net Financing assets

QAR 110 billion

Total Assets

Total assets

QAR 166 billion

Net operating Income

Net operating profit 2,767 million

Net profit

Shareholders' Net profit QAR 1,288 million

Investment

Sovereign debt exposure 88 %



Efficiency

Cost to income ratio 26.4 %

Stable Deposit Base

Deposits from Government /GRE 50.8 %

Sound Asset Quality

Financing to Government/GRE 48 %

Strong Capital

Capital Adequacy Ratio 23.34%

Strong Liquidity

LCR > 150% above regulatory threshold

Introduction to Masraf Al Rayan Sustainability Governance



- First Islamic bank in Qatar to launch Sustainable Financing
 Framework (SSF) which enables:
 - ESG-linked funding opportunities to investors
 - Use of proceeds to finance eligible assets
 - Introduce ESG concepts in the bank
 - Set clear ESG targets as part of strategy development
- MARs SSF is independently rated S&P Global Ratings, assessed the bank's Framework as 'strong' in its ESG criteria, as part of an independent second party opinion
- An ESG Governance Committee ("Committee") at senior management monitors implementation of the framework
- Following establishment of the framework, the Bank launched the country's first Islamic Green Deposit in April 2022;





Introduction to Masraf Al Rayan Product offering – Full suite of Islamic Banking Products



Retail Banking

Private Banking

Wholesale Banking

Treasury & FI

Investment Banking

Auto finance
Home finance
Personal finance
Credit cards

Real estate and Project finance Bespoke investment solutions

Direct finance: Murabaha, Mudaraba, Ijara, Itisna'a, Tawaruq MM placements: Murabaha, Wakala based Sukuk debt issuance

Asset Management

Mutual funds

Time deposits
Saving accounts
Current accounts

Business planning Credit planning and management

Trade finance

Murabaha LC, Finance

Guarantee

Sukuk investment in LCY/FCY Equity investment Financial Advisory Equity Capital Market Debt Capital Market

Digital banking (Internet / Mobile), ATMs Asset management/
Wealth protection

Syndicated financing Cash management

FX SWAP/Forward
Profit rate swap
Options

Financial Advisory: M&A, IPO's

Introduction to Masraf Al Rayan Key Recognitions: 2023-2024

















Financial Highlights and Performance

Financial Highlights and Performance Q3 2024 Summary



Balance Sheet

- Total assets QAR 165,761 million compared to QAR 164,200 million on 31 December 2023
- Financing activities at QAR 110,037 million compared to QAR 108,228 million on 31 December 2023
- Investments securities at QAR 39,032 million, compared to QAR 38,599 million on 31 December 2023
- Customer deposits totaled QAR 108,635 million compared to QAR 92,724 million on 31 December 2023

Income statement

- Net profit totalled QAR 1,288 million in Q3 2024, compared to QAR 1,238 million for the same period in 2023
- Total Net operating income for Q3 2024 totalled QAR 2,767 million compared to QAR 2,761 million for the same period in 2023

Financial Ratios

- Net Profit margin of 1.96 %
- Return on average equity of 7.23%
- Earnings per share for the period is OAR 0.139
- Book value per share at QAR 2.58
- Operational Efficiency ratio is 26.4%
- Non-performing financing (NPF) ratio of 5.91%

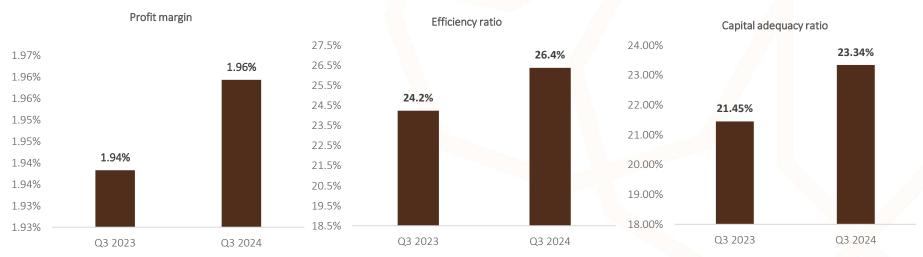
Financial Highlights and Performance Income statement Q3 2024



Income statement (QAR million)	Q3 2024	Q3 2023
Total income, net of finance expenses	6,504	5,456
Operating expenses (including tax)	730	669
Net Impairment Charges	732	829
Net profit	1,305	1 <mark>,26</mark> 2
Net profit attributable to shareholders	1,288	1 <mark>,23</mark> 8

YoY	
19.2%	,
9.1%	
-11.7%	ó
3.4%	
4.1%	

- Net profit attributable to the Equity holders of the bank totalled QAR 1,288 million in Q3 2024 and is 4.1% higher than in Q3 2023.
- Net operating income totaled QAR 2,767 million in Q3 2024 and is 0.24 % higher than in Q3 2023.



^{*} Increase due to investments in the Technology & Digital landscape

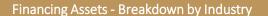
Financial Highlights and Performance Balance Sheet Q3 2024

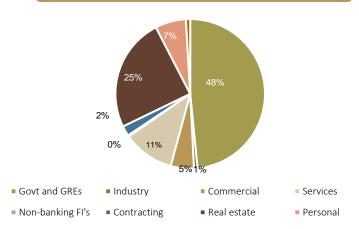


Balance Sheet (QAR billion)	Q3 2024	Q3 2023
Total Assets	1 <mark>66</mark>	164
Financing assets	110	110
Investments securities	39	37
Deposits	109	93
Total Equity	25	25

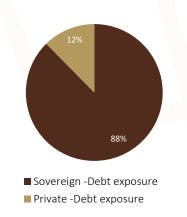
YoY	
0.8%	
0.1%	
6.0%	
17.4%	
2.6%	

- Financing Assets QAR 110 Bn of which 48% is exposure to Govt. & GRE's
- Investment securities QAR 39 Bn of which 88% exposure is sovereign debt
- Deposits QAR 109 Bn well diversified mix of Govt., Corporate and Personal banking segments

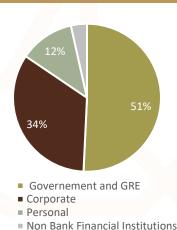




Investment securities

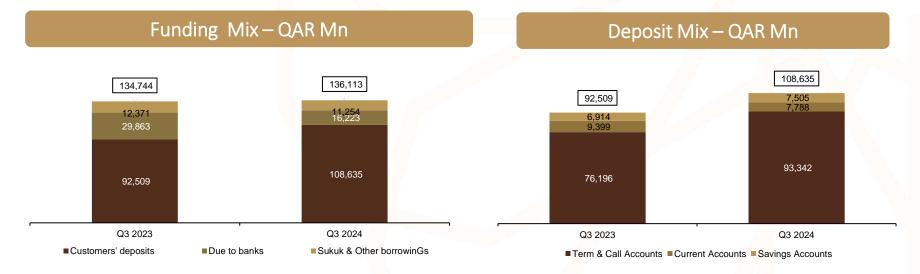


Customer deposits - Breakdown by Sector



Financial Highlights and Performance Funding & Liquidity Q3 2024



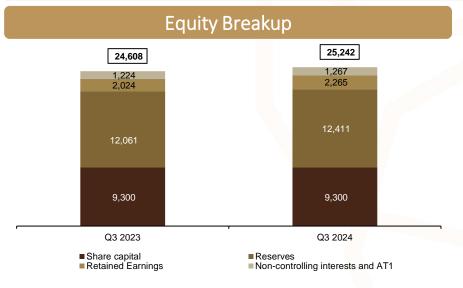


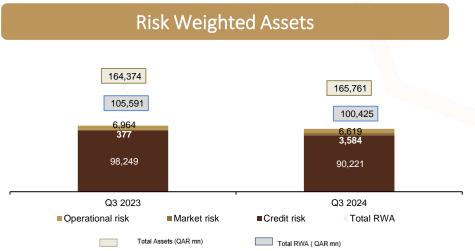
Key Highlights

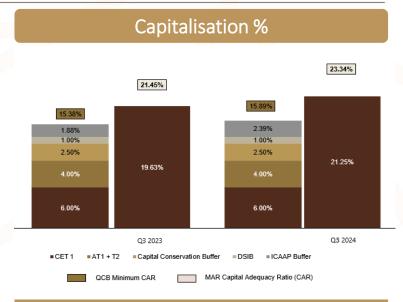
- 88 % of the investment book is High Quality Sovereign Debt, provides access to liquidity through Repo funding
- MAR Sukuk Programme established in 2018, to further diversify funding base
- Well diversified funding mix (11.9 % Due to Banks, 8.3 % Sukuk & other borrowings and 79.8% Customer Deposits)

Financial Highlights and Performance Capital Adequacy Q3 2024









Key Highlights

- Strong capitalization level CAR (inclusive of CET1 capital of 21.25 %) of 23.34% as of 30 Sep 2024, well above the minimum regulatory requirements of 13.50% (including ICAAP buffer: 15.89%);
- As a Domestic Systemically Important Bank (DSIB), the Bank is required to maintain an additional buffer of 1.00% as of 30 Sep 2024;



Operating Segments

Operating Segments Q3 2024



For the purpose of financial reporting, the Bank provides breakdown by five segments that are managed separately based on the Bank's management and internal reporting structure

Corporate Banking

- Core driver of the Bank's business.
- Diverse range of Sharia compliant financial products and services and cash management services
- Principal products include Murabaha, djarah, Ijarah Muntahia Bittamleek, Musharaka and Istisna'a.
- Client base includes Govt. and GREs, large corporates and small and medium enterprises

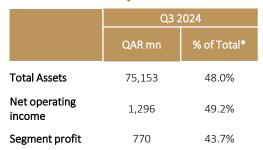
Retail Banking

- Diverse range of Sharia compliant retail banking products and services
 Wide network of branches and ATMs, as well as alternative distribution channels (internet banking, mobile banking and telephone banking)
- Private Banking segment focuses on providing a high-quality service to high-net-worth individuals in Qatar and abroad

International Operations

- Represents contribution from the Bank's international location, Al Rayan Bank PLC (UK based subsidiary)
- Al Rayan Bank PLC is the oldest and largest Sharia Compliant Retail Bank in the UK
- Al Rayan Bank PLC services personal, business and premier customers







	Q3 2024	
	QAR mn	% of Total*
Total Assets	25,209	16.1%
Net operating income	853	32.4%
Segment profit	648	36.7%



	Q3 2024		
	QAR mn	% of Total*	
Total Assets	15,997	10.2%	
Net operating income	209	7.9%	
Segment profit	81	4.6%	

Operating Segments Q3 2024



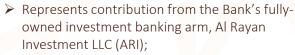
For the purpose of financial reporting, the Bank provides breakdown by five segments that are managed separately based on the Bank's management and internal reporting structure

Treasury and Financial Institutions

Core driver of the Bank's business.
 Undertake the Group's funding and centralized risk management activities through borrowings, sukuk and debt financing, use of Shari'a compliant instruments for risk management purposes and investing in liquid assets such as short-term placements and corporate and government debt securities

	Q3 2024		
	QAR mn	% of Total*	
Total Assets	39,936	25.5%	
Net operating income	230	8.7%	
Segment profit	227	12.9%	

Asset Management and Financial Advisory



- ➤ ARI has three business segments: (i) Asset Management (ii) Financial Advisory and (iii) Strategic Investments
- ➤ ARI's strategy is to provide investment products and services to meet clients' needs

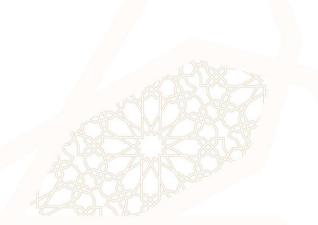
	Q3 2024		
	QAR mn	% of Total*	
Total Assets	313	0.2%	
Net operating income	47	1.8%	
Segment profit	38	2.1%	

^{*} Excluding unallocated and non-Sharia compliant assets, revenues and profit related to central functions, and non-core business functions, which accounted for 5.5 % of total assets as at 30 Sep 24



Financial Statements





Financial Statements Balance Sheet Q3-2024



QAR mn	Q3 2024	Q4 2023	Q3 2023
Cash and Balances with central banks	5,978	4,993	5,231
Due from Banks	4,254	5,663	5,632
Financing Assets	110,037	108,228	109,947
Investment Securities	39,032	38,599	36,811
Investment in Associates	340	349	335
Fixed assets	1,013	969	963
Intangible assets	1,479	1,565	1,593
Other assets	3,627	3,835	3,861
Total Assets	165,761	164,200	164,374
Due to banks	16,223	32,204	29,863
Customer current accounts	7,788	7,924	9,399
Sukuk Financing	5,205	5,236	7,786
Other Borrowings	6,050	4,586	4,585
Other liabilities	4,406	4,644	5,022
Total Liabilities	39,671	54,594	56,656
Quasi - Equity	100,847	84,799	83,110
Share Capital	9,300	9,300	9,300
Legal Reserve	9,644	9,644	9,644
Risk Reserve	2,662	2,662	2,399
Fair value reserve	54	41	33
Foreign currency translation reserve	(73)	(111)	(156)
Other reserves	125	153	141
Retained earnings	2,265	1,880	2,024
Total Equity Attributable to Equity Holders of the Bank	23,976	23,569	23,385
Non-Controlling interest	267	237	224
Instrument eligible as additional capital	1,000	1,000	1,000
Total Equity	25,242	24,806	24,608
Total Liabilities, Equity of Investment Account Holders and Equity	165,761	164,200	164,374

Financial Statements Income statement Q3-2024



QAR mn	Q3 2024	Q3 2023
Net income from financing activities	5,551	5,395
Net income from investing activities	1,524	1,192
Finance expense	(1,091)	(1,653)
Total Net Income from Financing and Investing Activities, net of finance expense	5,984	4,934
Fee and commission income	318	335
Fee and commission expense	(94)	(91)
Net Fee and Commission Income	223	244
Net foreign exchange gain	162	138
Share of results of associates	55	37
Gain on sale of investment in an associate	(11)	17
Other income	91	86
Total Income, Net of finance expenses	6,504	5,456
Staff costs	(324)	(296)
Depreciation	(130)	(129
Other expenses	(247)	(210
Total Expenses	(701)	(635)
Net (impairment losses) / reversal on due from banks	(1)	14
Net (impairment losses) / reversal on financing assets	(738)	(928)
Net (impairment losses) / reversal on investments	7	16
Net (impairment losses) / reversal on other balance sheet exposures	1	69
Profit for the Period before Return to Investment Account Holders	5,071	3,991
Less: Return to investment account holders	(3,737)	(2,695)
Profit for the Period before Tax	1,334	1,296
Tax expense	(29)	(34
Net Profit for the Year / Period	1,305	1,262
Net profit to equity holders (QAR mn)	1,288	1,238



THANK YOU___

